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Strategy &
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Communities

World Copper Summit

Santiago, Chile // 7 - 9 April 2025

2025 Post Event Report



Where the Industry Meets Its Future

The copper market is at a turning point, and 2025 continues to bring no shortage of pivotal developments.

From shifting demand to technological disruption, geopolitical pressure, US tariffs and the negative TC/RC environment the landscape is changing fast.

At the World Copper Summit in 2025, we unpacked the major talking points shaping the industry this year.

This report captures the key takeaways, trends, and highlights from an event that continues to be a cornerstone for the global copper community.



26
Countries



427
Attendees



80+
Speakers



196
Companies



CRU's World Copper Summit is the best opportunity to meet with customers and suppliers. Also to gain first hand knowledge of current market trends

Claudio Martinez, **VP Global Copper**, Worley

Once again, CRU has successfully captured the current climate and created an event with diverse scenarios and perspectives. We had the opportunity to understand how the mining industry is navigating a complex and challenging period. Copper continues to maintain its significance, and now we must observe how geopolitics impacts our business, with the certainty that copper remains a strategic resource.

Meri Rovira, **Market Partnership Director**, la farga yourcoppersolutions

This is the best opportunity to meet the leading Executives in the Copper Industry

George Robles, **Key Account Manager**, FLSmidth

Keynote Speakers



Ruben Alvarado
CEO
Codelco



Kathleen L. Quirk
President & CEO
Freeport-McMoRan Inc



Ivan Arriagada
Chief Executive Officer
Antofagasta PLC and Chairman of ICMM



Katie Jackson
Chief Executive, Copper
Rio Tinto



Dr. Toralf Haag
CEO
Aurubis



Alejandro Tapia
President Escondida
BHP



Mikael Staffas
President & CEO
Boliden



Raman Randhawa
Senior Vice President & Chief Financial Officer
Capstone Copper Corp.



Aurora Williams
The Chilean Minister of Mining



Menno Sanderese
Chief Financial Officer, Copper
Rio Tinto



Andrea Casciano
Vice President of Operations for Chile and Project Delivery for Latin America
Worley



Francisca Saieh
VP of Marketing & Technology
Orica



Shaun Usmar
CEO
Vale Base Metals



Laura Whitton
Head of Commodity Strategy, Copper & Potash
BHP



Mikko Keta
CEO
FLSmidth



Mauricio Ortiz
CFO
Antofagasta



Lucy Martin
General Manager, South America Mining & Metals Global Business Unit
Bechtel



Fred Bradner
Vice President Strategy
Weir



Nicholas Snowdon
Head of Metals and Mining Research
Mercuria Energy Trading SA



Maria Paz Nunez
Vice President Chile
Ausenco

Comments from the stage

"Copper has become sexy as an asset class" Henry Van, Head of Industrial Metals Analysis, Trafigura Trading LLC

"Copper is not looking so sexy at US\$3.89/lb," Peter Gadsdon Gadson, Mining Network.

"It is not obvious on the investor side that we are at the price bottom yet. ... I would caution against using marginal mine cost as a hard floor," Tom Mulqueen, Metals Strategist at Citi Global Markets.

"Companies are talking about collaboration, while governments are talking about competition," Mauricio Oritz, CFO, Antofagasta.

"Scrap is not going to fill the copper supply gap," Colin Hamilton, VP Market Research and Economic Analysis of Teck.

"If Chile wants to continue leading the copper industry, it needs to be more efficient and create a more efficient permitting process," Alejandro Tapia Godoy, President of BHP's Escondida copper mine.

"You will be amazed at what technology and AI will do to our industry in the next three years," Kathleen Quirk, Chief Executive at Freeport-McMoRan McMoRan.

"How seriously do we take the supply gap? ... The share of copper in Rio results will increase substantially in the next 5-10 years," Katie Jackson, Chief Executive Copper, Rio Tinto.

"The experience of equity markets with our industry is not great. They know that if they give us money, we will find ways to spend it that may not be the best. Which is why they demand regular dividend payouts," Menno Sanderese, CFO Copper, Rio Tinto.

"10 years ago, there was a general understanding that commodities are always available and don't have to be produced in Europe. This has totally turned around," Mikael Staffas, Chief Executive, Boliden.



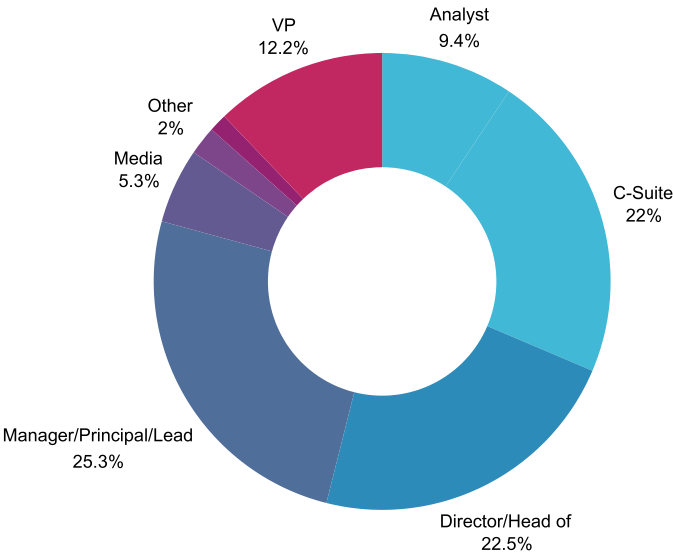
Publication and PR outreach

- Several articles in Reuters including:
 - [This](#) article following an interview on the sidelines of WCC between Codelco and the journalists we invited to the event
 - [This](#) piece following an interview Aurubis' CEO gave at the event
 - [Another](#) on the Minister of Mines' speech
 - A [third](#) following remarks made by Freeport-McMoRan CEO
 - [Another](#) following an interview the head of The National Society of Mining, Oil and Energy gave
- An article in [Bloomberg](#) on remarks made by the head of BHP's Escondida mine
- World Copper Conference mentioned in an article regarding five key charts to watch in the global commodities market in [Bloomberg](#)
- A [Bloomberg](#) article quoting CRU's long-term copper demand
- The Minister of Mining's participation in the World Copper Conference featured in an article in [NuevaMineria](#)
- An article in [La Tercera](#) on comments made at the event on potential supply chain disruptions due to permitting
- Mention in an article regarding BHP's Copper expansion in Chile in [Australian Mining](#), syndicated in [Mining and Quarry World](#), [Market Screener](#) and [Ekonomi](#)
- Mention in an article regarding the impact of Trump tariffs on Copper demand in [La Tercera](#), syndicated in [MSN Chile](#)
- Mention in an article regarding the rise in demand for Chilean Copper in [En La Hora](#)
- Mention in an article regarding Rio Tinto in [Investing.com](#)

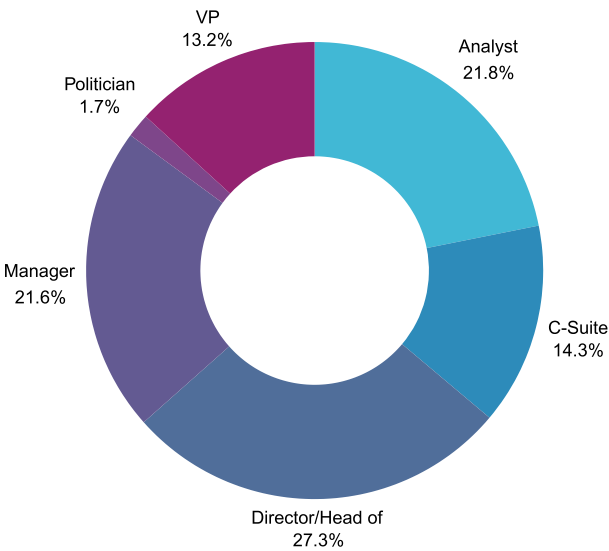


Event statistics

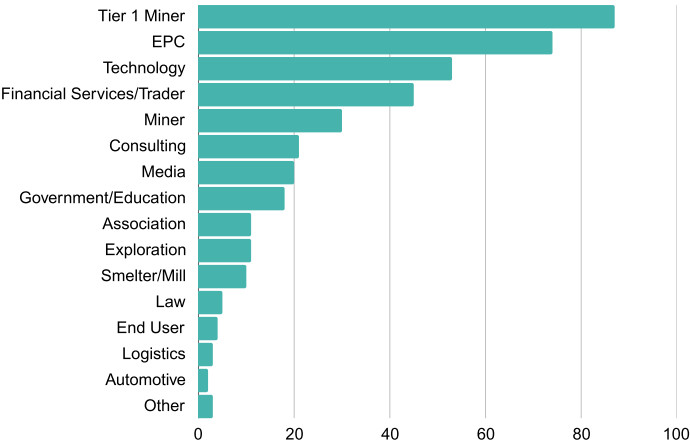
Seniority - 2025



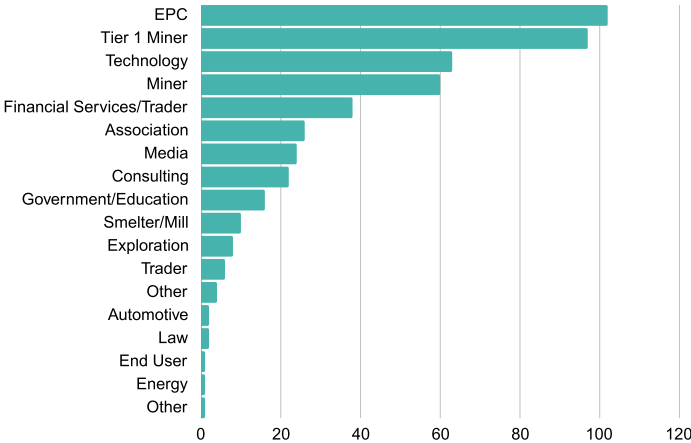
Seniority - 2024



Industry - 2025



Industry - 2024



List of countries:

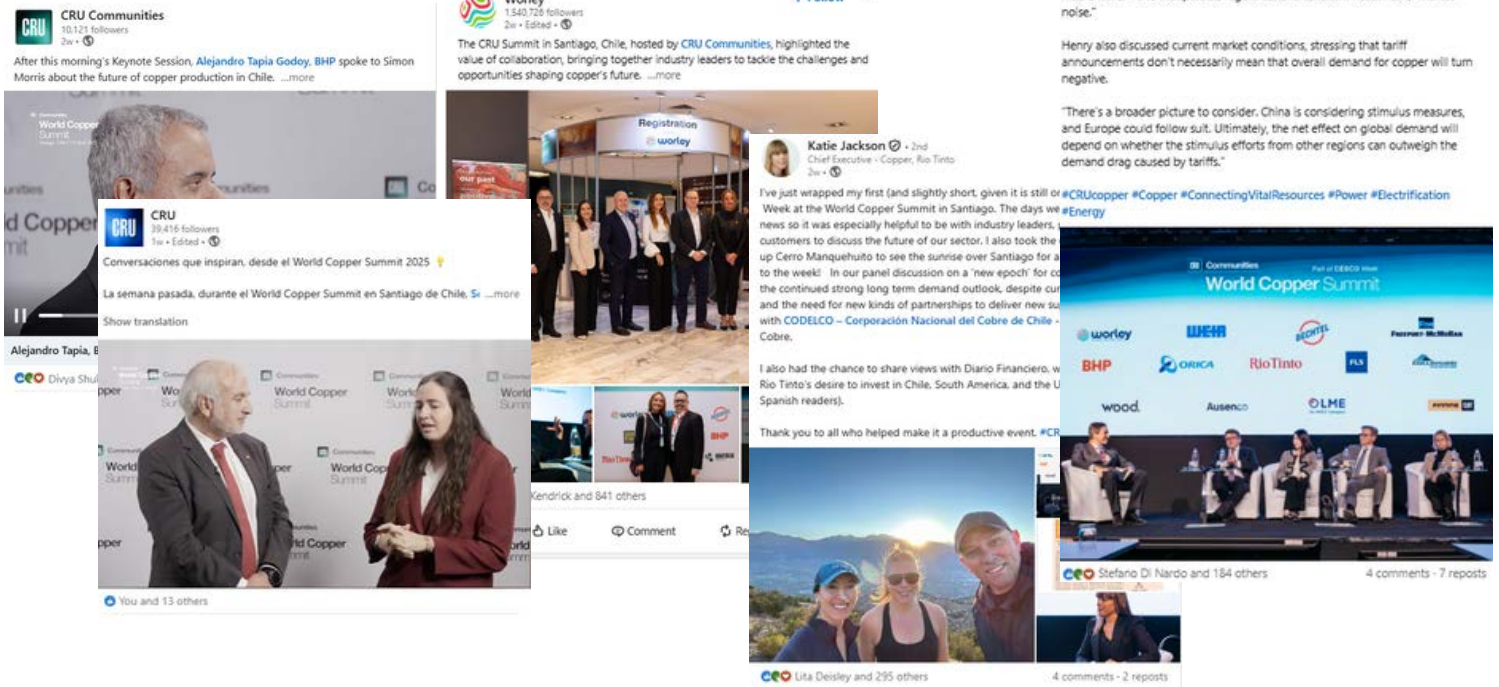
Argentina
Australia
Brazil
British W Indies
Canada
Cayman Islands
Chile
China
Germany

Greece
India
Israel
Japan
Korea, Republic of
Mexico
Norway
Peru
Poland

Portugal
Singapore
South Africa
Spain
Sweden
Switzerland
United Kingdom
United States



Social activity



Top CRU social posts (all video)

Social content	Impressions	Views	Clicks	Likes	Reposts
Alejandro Tapia Godoy	12485	6717	1093	389	6
Alejandro Tapia Godoy (CRU)	9247	5452	919	294	10
Ruben Alvarado	3616	2509	405	64	7
Artem Volynets	2460	1395	238	65	5
Closing Video	1612	861	368	44	5
Clayton Walker	1198	563	66	42	5
Angela Bi	1063	837	104	29	4
Rick Valenta	707	1594	71	26	4
Katie Jackson	694	527	91	44	2
Mikael Staffas	497	3934	34	12	1

Key Takeaways

1. Adapting to the challenges of negative TC/RC pricing
2. The impact of US tariffs on global copper trade
3. Emerging demand drivers—from EVs to data centres
4. The role of AI, automation, and new extraction technology
5. Investor sentiment, government policy, and future supply
6. Sustainability, workforce strategies, and the ESG outlook
7. The long-term supply gap—and how the industry plans to fill it
8. Mineral security, new market participants, and a shifting stakeholder map





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Thank you